

OPEN ENROLLMENT PROGRAM

GLOBAL ISLAMIC FINANCE LEADERSHIP PROGRAM

PROGRAM DETAILS

FACULTY	DATE/TIME	FEE *	VENUE
<ul style="list-style-type: none">Syed AlwiMuhammad Sabri Rawi	5 – 8 October 2026 9.00AM - 5.00PM	RM10,750 USD2,500	Asia School of Business

Note: *

- Excludes Sales & Service Tax (8%)
- Fee excludes accommodation at ASB Residential for outstation/ overseas participants but can be arranged at additional cost.
- USD Pricing is indicative pricing. All fees are invoiced in Malaysian Ringgit (RM). USD amounts are shown for reference only and will vary based on the prevailing exchange rate at the time of payment.

Program Overview

The **Global Islamic Finance Leadership Program** is a four-day executive program designed for senior leaders in financial institutions, regulators, central banks, and multilateral organizations involved in the development of the Islamic financial system.

As Islamic finance surpasses USD 4 trillion globally, the industry faces a critical inflection point. While significant progress has been made in expanding Islamic banking, sukuk markets, and asset management, the challenge now lies in ensuring that Islamic finance fulfills its broader economic and societal objectives. This is particularly pertinent in an increasingly complex and interconnected world, where leadership grounded in purpose, ethics, and accountability is critical to building resilient, inclusive, and sustainable systems.

This program explores how leaders can bridge the gap between the **ethical foundations of Islamic finance and real economic impact**, while navigating emerging challenges related to governance, innovation, sustainability, and global financial integration.

Participants will engage with leading policymakers, scholars, and practitioners through a combination of immersive engagements, practitioner dialogues, policy forums, strategic roundtables, and case discussions.

Learning Outcomes

The program aims to equip senior leaders with the strategic insights necessary to guide the next phase of Islamic finance development. By the end of the program, participants will:

- Identify strategic competitive advantages within the rapidly evolving global Islamic finance landscape.
- Strengthen leadership capabilities by integrating Islamic leadership principles into strategic decision making.
- Champion the development of ethical, inclusive, and sustainable financial solutions that align with the broader objectives of Islamic finance.
- Enhance governance, accountability, and Shariah leadership practices to strengthen institutional integrity and stakeholder trust.
- Formulate clear leadership action plans to drive institutional transformation and global impact.
- Explore emerging innovations shaping the future of Islamic financial institutions.

Who Should Attend?

Senior leaders and decision-makers driving institutional and national impact, including:

- Central bank and financial sector regulators
- Board members and senior executives of financial institutions
- Islamic finance practitioners and ecosystem builders
- Policymakers in ministries of finance and economic planning
- Shariah committee members and advisors
- Leaders in development finance and infrastructure
- Strategy, transformation, and innovation leaders

The program also encourages cross-jurisdiction dialogue among leaders from emerging and established Islamic finance markets.

Program Outline

DAY 1 – PURPOSE AND STRATEGIC DIRECTION

Theme: **Purpose and Strategic Direction**

Session 1: Islamic Finance at a Crossroads: From Compliance to Impact

- An overview of the global landscape of Islamic finance
- Recap on the moral foundations of Islamic finance
- Identify key strategic issues, risks and trends in Islamic finance
- Discuss and resolve strategic shifts needed by Islamic finance to remain relevant

Learning Emphasis:

This opening session explores whether Islamic finance has achieved its founding objectives and what strategic shifts are required for the future.

Session 2: Leadership in a Complex and Uncertain World

- Evolving role of leadership in complex, high-stakes environments
- Leading with clarity, adaptability, and strategic intent
- Balancing performance, people, and purpose in modern institutions
- Leadership mindsets for uncertainty, transformation, and resilience
- Reflection: personal leadership challenges and leadership identity

Learning Emphasis:

This session explores leadership principles and builds a strong foundation in contemporary leadership capabilities required to lead institutions and systems effectively.

Program Outline

Session 3: Roundtable Discussion: Foundations of Islamic Leadership

- Recap of the principles of leadership within the context of Maqasid as Shariah
- Exploring the values in Islamic code of ethics i.e. Amanah (trust), Adl (justice, Ihsan (compassion), Shura (consultation) and integrating values, ethics, and accountability into leadership practice
- Comparing conventional leadership models with Islamic leadership paradigms and values
- Identifying key success factors for Islamic financial institutions to have competitive advantage amidst structural weaknesses of the industry

Learning Emphasis:

This session explores leadership principles and builds a strong foundation in contemporary leadership capabilities required to lead institutions and systems effectively.

DAY 2 – LEADING ISLAMIC FINANCE FOR IMPACT

Theme: Leading Islamic Finance for Impact

Session 4: Leaders Dialogue: Leading Islamic Finance into its Next Frontier: Authenticity, Innovation and Global Impact

- Repositioning Islamic finance as a moral and ethical alternative, not just a niche offering
- Challenges in moving Islamic finance from “Shariah-compliant” to “Shariah-driven value creation”
- Balancing profitability and social responsibility without affecting financial stability
- Balancing speed of innovation with depth of Shariah and regulatory governance
- Integrating values, ethics, and accountability into leadership practice
- Identifying key success factors for Islamic financial institutions to have competitive advantage amidst structural weaknesses of the industry

Learning Emphasis:

Explore the mind of leaders on how **Islamic leadership principles provide a moral and strategic compass** for decision-making, governance, and long-term impact.

Session 5: Leadership Mindset: Managing Excellence

- Defining leadership excellence: translating purpose into clear standards, priorities, and measurable outcomes
- Driving excellence through disciplined execution, sound judgement, and adaptive decision-making in complex environments
- Building high-performing teams through trust, clarity of roles, and a strong culture of accountability
- Leading continuous improvement by fostering learning, resilience, and innovation in dynamic and uncertain contexts

Learning Emphasis:

Strengthening leaders’ ability to translate purpose into disciplined execution by building high-performing teams, making sound decisions in complexity, and fostering a culture of accountability, continuous improvement, and resilience to sustain organisational excellence.

Program Outline

Immersive Visit 1

This visit provides a behind-the-scenes perspective on the institutions shaping the global Islamic financial architecture, offering insights into cross-border liquidity management, sovereign sukuk issuance, and financial stability mechanisms.

Participants will gain a deeper understanding of prudential standards, regulatory frameworks, and policy coordination that support a resilient and harmonised ecosystem.

By bridging theory with real-world practice, the experience strengthens appreciation of global governance, standard-setting, and the strategic leadership required to advance the next phase of Islamic finance growth.

DAY 3 – GOVERNANCE, ACCOUNTABILITY & TRUST

Theme: **Leadership in Stewardship and Integrity**

Session 6: Leadership Mindset: Accountability & Trust

- Leadership accountability in governance, ethics, and organisational oversight
- Building cultures of trust, transparency, and integrity
- Leading with responsibility in high-stakes decision-making contexts

Learning Emphasis:

Strengthening leadership capability to drive accountability, uphold integrity, and build trust at both organisational and stakeholder levels.

Immersive Visit 2

This visit will enable participants to gain strategic insights into long-term value creation, national development priorities, and responsible investment practices.

It will also deepen understanding of how Islamic finance balances commercial discipline with socio-economic impact, particularly in advancing innovation, sustainability, and inclusive growth.

DAY 4 – FUTURE-READY ISLAMIC LEADERSHIP

Theme: **Innovation, Sustainability & Global Impact**

Session 7: Future-ready Leaders for Islamic finance

- Regulatory development on digital innovation
- Leading innovation within Shariah principles (fintech, digital finance)
- Islamic finance and ESG as leadership responsibility
- Measuring impact in Islamic finance beyond asset growth metrics
- Cross-border collaboration and global leadership in Islamic finance
- Group action planning: Leadership roadmap for impact

Learning Emphasis:

Translating Islamic leadership into future-ready strategies with global relevance

Leadership Circle & Reflections

Reflections and Commitments – Participants led, facilitated by Dy Syed Alwi
Certificate Ceremony

Faculty



Dr. Syed Alwi Bin Mohamed Sultan is a Seasoned C-suite executive with over 27 years of cross-industry experience spanning financial services, Islamic banking, fintech, consulting, and government-linked institutions. Recognised for leading large-scale organisational transformation, turnaround strategies, and strategic growth initiatives across regional and global institutions.

Brings deep expertise in strategic financial management, corporate governance, and business model transformation, with a strong track record of converting underperforming entities into profitable, high-growth organisations. Known for driving revenue diversification, operational efficiency, and sustainable value creation through disciplined strategy execution and leadership.

Former Chief Executive of HRD Corp, President & CEO of Agrobank, and Managing Director (Islamic Finance, Asia Pacific) at BNP Paribas. Held senior leadership roles across Bank Muamalat, Standard Chartered Saadiq, and The Islamic Bank of Asia, with extensive experience in Islamic finance, policy alignment, and institutional development.

Widely recognised for advancing Islamic finance innovation, including pioneering sustainable and inclusive financial solutions such as SRI Sukuk and Shariah-compliant fintech platforms. Brings strong regional perspective across Malaysia, Singapore, and the broader Asia-Pacific ecosystem.

Muhammad Sabri Rawi is Senior Lecturer at Asia School of Business. Sabri holds a Master's Degree in English from Portland State University, USA and obtained his Certificate in Coaching from University of Malaya Centre for Continuing Education. As an accredited coach with the Canadian Coaching Council, Sabri has distinguished himself as a Mastercoach from close to two decades of honing his skills in leadership training in multiple industries which include pharmaceutical, manufacturing, plantation, automotive, oil and gas, FMCG, GLC and the public sector. Sabri's forte includes Leadership and Learning industry design, development and delivery of leadership training courses.



Sabri has enjoyed an illustrious career with extensive stints in Corporate Communications, Media Relations, Project Management, Human Resource Management which includes Job Evaluation and Manpower Planning, Learning Intervention and Learning Assessment.

A fast track performer, he rapidly catapulted into increasingly challenging and evolutionary roles in his vast career experience. He has spearheaded management excellence through continuous education and mindset change under the portfolio of Leadership Mindset Change. He was instrumental in developing Petronas' Global Leadership Learning Series, and a myriad of initiatives for the nation's oil company, which included: Strategic Communications, Media Relations, Project Management and Human Resource Management. Apart from clients in the oil and gas industry, Sabri also has experience working with clients from FMCGs, GLCs and both the finance and public sector.



Asia School of Business (DU046(W))

Iclif Executive Education Center

ASB Academic, No 11, Jalan Dato' Onn, 50480 Kuala Lumpur

Email: ExecEd@asb.edu.my

exec.asb.edu.my



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Global Islamic Finance
Leadership Program

